



City of Columbia: Strategic Plan

VISION 2034

Columbia 2034 is a *HISTORIC COMMUNITY* with *NATURAL BEAUTY* and the *REGIONAL HUB FOR SOUTH CENTRAL TENNESSEE*.

Columbia 2034 has an *ACTIVE DOWNTOWN*, a choice of *LIVABLE NEIGHBORHOODS*, and a *GROWING ECONOMY*.

Columbia 2034 has tremendous *COMMUNITY SPIRIT*, and is a **GREAT PLACE TO LIVE!**

GOALS 2024

Financially Responsible City Providing Excellent Services

Upgraded Streets, Improved Transportation System

Growing City Economy

More Attractive, Livable City

Fantastic Downtown

POLICY AGENDA 2019

Top Priority

Bear Creek Pike "Four Laning": Advocacy
 Presidential Park Development
 East 8th Street Preservation District
 Occidental Park: Acquisition
 Arts District Master Plan/Project
 Next Industrial Park: Advocacy
 Funeral Home: Acquisition and Future Plan

High Priority

Community Events Policy
 Greenways/Trails/Bikeways Master Plan
 City Employee Compensation
 Dog Park
 River Access Plan
 Firefighters Park: Next Steps
 Street Lights to LED

MANAGEMENT AGENDA 2019

Top Priority

Major Incident Preparation
 Employee Talent Development Program
 Legislative Agenda and City Advocacy
 Animal Shelter Contract
 Emergency Fuel Storage
 Historic Ordinance
 Marriott Courtyard and Hotel Development
 Presidential Pathway

International Building Code
 Vehicle and Equipment Replacement Plan
 City Social Media Policy
 Citywide Diversity Report
 Downtown Wayfinding Study
 Succession Planning and Program
 EPA Administrative Consent Decree

MANAGEMENT IN PROGRESS 2019

Windows 10: Upgrade	City Hall Parking Signage
Health Insurance Annual Review	Comprehensive Annual Financial Report
City Investment Program: Implementation	Microsoft Exchange Server
Applicant Track	Online Application/Online Tax and Fee Payments
City Drones: Report	Paper Free Solutions: Workflow
Electronic Personnel Action Form	Office Gate: Installation
Fire: Administrative Chief	Next Generation Cyber Security
ALS Equipment: Improvements	Active Shooter Training
Moving Cash out of Evidence Lock Up	Building Permit Software: Installation
Quint Apparatus: Purchase	Street Cut Manual
Rescue 1 Upgrade	Police Appreciation Day
Employee Files Scanning	Stormwater Mapping
Continuity of Operations Plan	Police Memorial: Concept Definition/Design
Tablets/Desktops/Servers Replacement	Crime Mapping
Fire Department Software: Update	ADA Parks and Recreation Plan: Completion
Council Chamber Audio – Visual Upgrades	Local Lightening Detection
Windows Server/Domain Controller: Upgrade	NSP New Homes (3)
Receipting Software: Upgrade	Ridley Sports Complex – Sports Tourism Program
Public Safety Training Facility: Grant	Arts Council Strategic Plan: Update
Property Tax Website	Maury Alliance Performance Report
Financial and Accounting Software: Update	Mule Day Economic Impact Study
ADA Assessment and Compliance Plan	Point of Interest Map
City-owned Property: Direction	IDB Annual Performance Report

MAJOR PROJECTS 2019

City Hall Safety Glass	North Cayce Stormwater Rehabilitation
Security Cameras	Eva Gilbert Park Shelters Roof
Public Works Facility Back Up Generator	Fairview Mule Town Baseball Drainage Ditch
GE Main Lift/Santa Fe Pike Pump Station Renovation	Fairview Community Center
Sewer Rehabilitation Projects	Auditorium Renovations
Radio Towers (2) [CPWS]	Fairview Park Baseball Field Improvements
Fire Station #3: Construction	Playground Safety Surface: Upgrade
City Hall Upgrade	Field Equipment Storage
Woodland Park Restrooms Remodel	Cox Park at Bear Creek: Trails and Nature Center
Championship Field A1 Scoreboard	Visitors Center: Construction
500 General Roberts Drive	Downtown Intersections (3)
Stormwater Improvements	Fire Station #1: Mural #2
Pop Geers Historic Marker	Jack-n-Jill Building Construction
Riverwalk Park Outdoor Fitness Pad	North Gateway Sign and Landscaping
Entrance Signs “Welcome to Columbia”	Bear Creek Pike/Nashville Highway Intersection
Train Depot: Historic Marker	Fire Station 3 Traffic Signal
Fitness Center Flooring Upgrades	2019 Paving Contract Projects
Playground Safety Replacement Plan	West 7 th Street Streetscape: Phase 1
	West 6 th Street Project